



Our Mission

To prevent homelessness by providing effective services and compelling advocacy that result in housing stability for Howard County households

FY2013 Annual Report

To Our Stakeholders

Dear Colleagues and Friends,

Bridges to Housing Stability is staying busy and FY2013 was no exception. Our activities spanned direct services to our **Housing Stability Program** clients, community building, and fund-raising and development campaigns, like our highly successful **Hotter Than Thou Annual Chili Cook Off**.

For FY2014, we are building relationships and circles of support through our recently launched **Bridges Alliance** permanent housing program, as well as aligning across our initiatives and programs how we are sharing our messages by developing and introducing a strategic marketing and communications plan.

I hope you will review the statistics, photos, and other information we provide in this Annual Report. Our service to the Howard County community is invaluable and our dedicated staff and volunteers truly make Bridges a leading agency in the fight to end homelessness. We hope you will join us at a future community event or as a volunteer!

With warmest regards,

Penny Anderson

President, Board of Directors

Stay Connected!

9520 Berger Road | Suite 311
Columbia, Maryland 21046
P: 410.312.5760 | F: 410.312.5765
www.bridges2hs.org

Like Us on Facebook at

[Bridges-to-Housing-Stability/117391885015751](https://www.facebook.com/Bridges-to-Housing-Stability/117391885015751)

Board of Directors

Virginia H. (Penny) Anderson, *President*

Susan M. Askew, *Treasurer*

Harriet Bachman

Robert Buchmeier, *Past President*

Sue Lowcock Harris

Paul M. Revelle

Bill Salganik

Mary Schiller

Joanne L. Smikle, *Secretary*

Russell K. Snyder

Alvin Thompson

Tracey L. Williams
(Start date July 1, 2013)

Staff

Jeffrey Armstrong
Housing Advocate

Keisha Benjamin
Services Coordinator, Howard County Coordinated System of Homeless Services

Jennifer C. Broderick, LGSW
Coordinator/Community Organizer Bridges Alliance

Latesha Balam
Housing Advocate

Kimberly Billings
Program Assistant

Pamela DeCicco
Program Director

Tamika R. Dwarica
Housing Advocate

Tre Jerdon-Cabrera
Advanced-year Social Work Intern

Jane O'Leary, LCSW
Executive Director

Grant Morris
Administrative Assistant

Will Parquette
Director of Administration

Alethea M. Schmall
Director of Resource Development

Charlotte Strine
Program Manager/Lead Housing Advocate

Jerry Willis
Housing Advocate

FY2013 Financial Statement

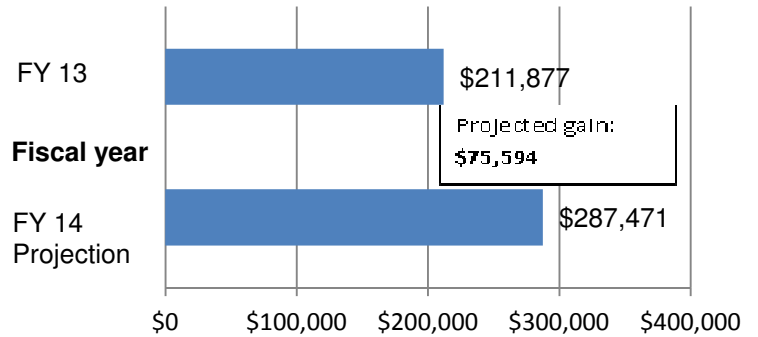
Income

Grant income	707,864
Donations & fundraising	68,475
Program income	13,562
Other	<u>11,311</u>
Total Income	801,212

Expenses

Program Services	727,128
Management	118,530
Fundraising	<u>26,207</u>
Total Expenses	871,865
Change in Net Assets	(70,653)

Non-Government Revenue



In the current Strategic Plan, Bridges set goals for:

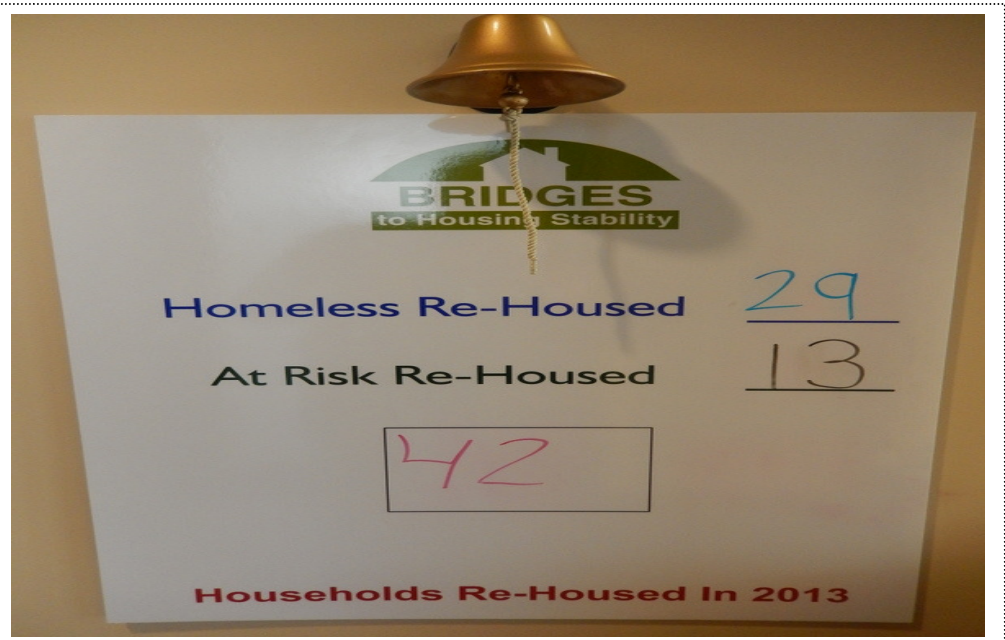
- *Increasing non-government funding by \$100,000 from FY2013 to FY2015 and is on pace for meeting or exceeding the goal*
- *Implementing a Housing Stability program model that broadens Bridges' impact on Howard County homelessness*
- *Achieving 25 percent recognition within the general Howard County community that Bridges is an effective expert on Housing Stability*

Acknowledgements and Thanks

In FY2013, Bridges began conceptualizing a new permanent housing program for Howard County's low-wage workers. In FY2014, the agency launched *Bridges Alliance*, with partial funding from a \$100,000 start-up grant from the Weinberg Foundation. This generous financial support was instrumental in getting the *Alliance* off the ground.

In FY13, Bridges Housing Stability Program became a founding agency in the Howard County Coordinated System of Homeless Services (CSHS), providing transitional housing and intense case management services. In addition, Bridges was contractor for CSHS Flexible Financial Assistance fund and CSHS Services Coordination.

The 3rd Annual Chili Cook Off in FY2013 raised \$12,000 in funding support. In FY2014, the event coordinated 16 faith congregations, raising \$21,000! Thank you to all who made these events successful!



Consider a gift to Bridges to Housing Stability

Financial contributions support programs and operations

<http://www.bridges2hs.org/giving.php>

Thank you!